Chicago has always been a crossroads—a place where cultures met and traded and prospered. In commerce, transportation, communication, architecture, and art, Chicago has been, and continues to be, a city of invention and ingenuity. And because it is a crossroads for ideas and inspirations, it is a fortuitous location for IWF to explore the changes underway, the convergences ahead, and the choices global leaders will face.

**WEDNESDAY, SEPTEMBER 28, 2016**

6:00 pm  **OPENING RECEPTION**  
- 8:00 pm

The International Women’s Forum is proud to kick off the 2016 World Leadership Conference at the Art Institute of Chicago, an encyclopedic art museum located in the city’s Grant Park. The institute features a collection of Impressionist and Post-Impressionist art in its permanent collection. Its holdings also include American art, Old Masters, European and American decorative arts, Asian art, Islamic art, Ancient Classical and Egyptian art, modern and contemporary art, and architecture and industrial and graphic design. It is in this remarkable site that the IWF proudly launches the *Crossroads of Change.*

8:30 pm  **HOSPITALITY SUITE**  
- 11:00 pm

**THURSDAY, SEPTEMBER 29, 2016**

8:00 am  **OPENING REMARKS**

Ana Dutra, Conference Co-Chair, IWF Chicago  
Lisa McClung, Conference Co-Chair, IWF Chicago  
Teresa Weintraub, President, International Women’s Forum

**WELCOME REMARKS**

Julie Sweet, Group Chief Executive – North America, Accenture
8:20 am  **Future Forecast**  
*PLENARY 1*

Edie Weiner, world-renowned futurist, author, and expert on the speed of change, will lay a foundation for the 2016 IWF World Leadership Conference, diving into the trends that are having an impact on leaders, businesses, and societies—now and into tomorrow. One of the most influential gatherers of social, technological, political, and economic intelligence, Edie will show us the road ahead.

**Featuring:**

- **Edie Weiner**, President and CEO, The Future Hunters

9:20 am  **Coffee Break**

9:40 am  **Rebooting Business: The Economy of Tomorrow**  
*PLENARY 2*

Technology and innovation are changing commerce, expanding access and opportunities, and disrupting the ways consumers and businesses have traditionally used money. IWF will explore what leaders need to know about where we’re heading.

**Featuring:**

- **Daniel Eckert**, Senior Vice President, Walmart Services  
- **Jim Lecinski**, Vice President, Google Sales  
- **Lucy Mbabazi**, Country Manager, Rwanda, Burundi and Malawi, Visa  
- **Kirsten Wolberg**, Vice President, PayPal, and former CIO, Salesforce.com

Moderated by: **Terry Savage**, author, expert on personal finance, the markets, and the economy, and President of Terry Savage Productions

10:55 am  **Break**

11:35 am  **Transportation: Gathering Speed**  
*LUNCHEON*

Transportation, as we have known it, is changing. Not only are experimental driverless cars on the road, but more efficient planes and faster trains are on the horizon. Totally new forms of transportation are in development, including commercial space travel, personal flying machines, and a system of moving people from city to city through pneumatic tubes.

Our experts take a look at how we will move from point A to point B in the years to come.
Featuring:

- Stephen Attenborough, Director of Virgin Galactic
- Kim Salzer, Chief Marketing Officer, Hyperloop One
- Elizabeth Lund, Vice President and General Manager, 777/747/767 Program & Everett Site, Boeing

Moderated by: Andrea Roane, Emmy award-winning TV News Anchor at WUSA 9 News in Washington, D.C.

1:20 pm Break
1:30 pm BEHIND THE SCENES
- 4:30 pm

Arts & Culture

Art Institute of Chicago

Known for its world-class collection of Impressionist and Post-impressionist art, the institute has considerable holdings in American, Old Masters, European, Asian, modern, and contemporary art. The museum has been committed to collecting and exhibiting contemporary art since its founding in the 19th century, when Impressionism was considered “contemporary.” In December 2015, the Art Institute reopened its galleries of contemporary art, unveiling the largest gift in the museum’s 136-year history: 44 iconic works by artists such as Andy Warhol, Roy Lichtenstein, and Jasper Johns. Generously donated by Chicago collectors Stefan Edlis and Gael Neeson, these 44 paintings, sculptures, and photographs transform the museum’s presentation of contemporary art, bringing new depth and perspective to the Art Institute’s already significant holdings and making this collection the strongest of any encyclopedic art museum in the world. Their gift charts the course of the most adventurous art movements since the 1950s, primarily in the United States, beginning with the work of Jasper Johns, Robert Rauschenberg, and Cy Twombly who began to forge a path out of Abstract Expressionism toward Pop Art with the use of images, materials, and techniques from mass media and found objects. Pop Art itself is represented in the gift by a landmark group of works by Andy Warhol—including two self-portraits—and signature works by Roy Lichtenstein. The collection also chronicles the significant and enduring influence of Pop Art on later generations of artists, including the virtuoso painter Gerhard Richter, the photography-based critiques of Richard Prince and Cindy Sherman, and the pop-culture riffs of Katharina Fritsch, Jeff Koons, and Takashi Murakami.

Participants will have the opportunity to hear Kate Dillon Nesin, Associate Curator in the Department of Modern and Contemporary Art at the institute, speak about the gift of the Edlis/Neeson collection, as well as tour the collection. Dr. Nesin received her PhD in art history from Princeton University and has taught at Princeton, New York University, and the Whitney Museum of American Art. She has organized numerous exhibits and written extensively—including her 2014 book entitled Cy Twombly’s Things—and has recently contributed an essay to the forthcoming Robert Rauschenberg retrospective and accompanying catalogue, which will travel to the Tate Modern, Museum of Modern Art New York, and the San Francisco Museum of Modern Art.
Chicago Architecture Foundation Architectural River Cruise on Chicago's First Lady

Considered by many to be one of the best tours in the United States, the official Chicago Architecture Foundation (CAF) River Cruise aboard Chicago’s First Lady Cruises provides the very best way to view and experience one of the world’s greatest global cities and its pioneering architecture. Each tour provides a singular introduction to Chicago’s history by exploring its world-renowned architecture. All cruises feature panoramic city views and highlight more than 50 historic and architecturally significant buildings. This is the only Chicago River cruise featuring CAF-trained volunteer-docents, and each docent tells the stories of the magnificent Chicago riverfront skyline with fascinating details and an historical overview, sharing their passion for architecture while featuring the world-famous Chicago skyline, including the 108-story Willis Tower, Wrigley Building, Tribune Tower, Trump Tower, Marina City, Merchandise Mart, Civic Opera Building, Aqua Tower, and more. The vessels feature open-air, upper-deck, comfortable armchair seating, excellent photo opportunities, and a temperature-controlled interior salon and full-service bar.

Millennium Park and Maggie Daley Park

Chicago has a 175-year legacy of creating and protecting public parks for the enjoyment of visitors and residents alike. In the last decades, investments in these historic parks have created world-class public spaces in the very heart of the city. On this walking tour, learn how top architects, artists, and engineers collaborated with Chicago’s movers and shakers to transform an ugly railway and parking lot into a park that has thrilled millions, become the envy of cities around the world, and a new Chicago icon: Millennium Park. Then visit the newest unique addition to Chicago’s urban landscape, Maggie Daley Park, which provides an adventurous and playful space that features climbing walls, tennis courts, an ice-skating and walking ribbon, an enchanted forest, and play areas, all set among grassy hills and valleys. With its 25 lakeside acres watched over by some of the city’s iconic skyscrapers, the park makes a bold statement on the melding of work and play in an urban environment.

Historic Skyscrapers

Chicago is more than just the birthplace of the skyscraper—it’s also where most innovations in skyscraper design originated. On this walking tour, take a step back in time to the late 1800s to hear the stories behind the city’s world-famous early tall buildings and to get an illustrated look at how Chicago grew from a city devastated by a great fire to a leader in skyscraper engineering and design. Highlights of this downtown walking tour include Burnham and Root’s The Rookery (1888), with its Moorish revival exterior and restored Frank Lloyd Wright interior; Adler and Sullivan’s Auditorium Building (1889), a masterpiece of engineering, design, and acoustics; Holabird and Roche’s Marquette Building (1895), an outstanding example of the Chicago School of Design; and Holabird and Root’s Chicago Board of Trade Building (1930), one of the city’s most glamorous Art Deco skyscrapers.

University of Chicago

One of the world’s premier academic and research institutions, the University of Chicago has driven new ways of thinking since its 1890 founding. Generating knowledge for the benefit of present and future generations, UChicago research has had an impact around the globe, leading to such breakthroughs as discovering the link between cancer and genetics, establishing revolutionary theories of economics, and developing tools to produce reliably excellent urban schooling, all of which has resulted in an
extraordinary number of Nobel Prizes—currently totaling 89—having been awarded to University of Chicago faculty members, students, or researchers at some point in their careers. Now, the university’s Urban Labs is using research and evidence to understand how cities can work better, to test the most promising programs and policies, and to scale solutions across the country and the world. From the first campus plan to the most recent contemporary tower, the architecture at the University of Chicago has been conceived by some of the most forward-thinking and well-respected designers in the world. Its campus features the work of architects such as Frank Lloyd Wright, Eero Saarinen, Ludwig Mies van der Rohe, Rafael Viñoly, Helmut Jahn, and Tod Williams and Billie Tsien Architects. Tour the campus to view these architectural gems; hear from Tim Knowles, the Pritzker Director of the Urban Labs, about their innovative work solving intractable urban problems in the areas of education, poverty, crime, the environment, and health; and end your visit in the Washington Park neighborhood where the University’s Arts Incubator provides a space for artist residencies, arts education, and community-based arts projects.

Shedd Aquarium

An emerging area of research at the Shedd Aquarium is in the microbiome—the communities of bacteria, fungi, and organisms that populate every ecosystem on earth. Exploration of the complicated connections between microbial life and the rest of our planet has accelerated at an unprecedented pace. Contemporary molecular biological techniques have enabled incredible discoveries of the beneficial roles of bacteria, viruses, and fungi living among us. Scientists are starting to see how microbes help to reduce the effects of allergies and neurological problems, how they protect against disease and ecological deterioration, and how they can be used to improve the quality and production of natural resources. This exploration of the role and function of microbes across environments is the focus of The Microbiome Center, a collaborative entity that brings together scientists from the University of Chicago, the Marine Biological Laboratory, and Argonne National Laboratory. The Microbiome Center—and partners like Shedd—is working to discover and apply the power of the microbiome. Tour participants will hear from Shedd Aquarium’s President and CEO, Dr. Bridget Coughlin, who holds a PhD in biochemistry, and Dr. Bill Van Bonn, the aquarium’s chief veterinarian, along with their partners from Argonne National Laboratory who will speak about the Aquarium Microbiome Project. This project at Shedd is exploring interconnections in the built-aquatic environment that have implications for all life on earth.

The Adler Planetarium

The Adler Planetarium—America’s First Planetarium—is more than a museum: it is a laboratory, a classroom, and a community exploring the universe together. Each year, nearly 550,000 visitors experience the museum’s interactive exhibitions, live planetarium shows, hands-on, minds-on STEM education programs, and world-class collections. The program will begin with a dessert reception, welcoming remarks, and a brief overview of the institution from the Adler’s President and CEO, Dr. Michelle B. Larson. Following the welcoming reception, guests will be divided into groups and invited to explore space through three activities facilitated by museum scientists, historians, and educators. Guests will visit Adler’s Community Design Lab, a flexible creative space that celebrates the Adler’s history and invites the public to be part of our future. The exhibition provides hands-on, minds-on activities that challenge visitors to design a solution to a problem. IWF guests will complete an Adler-specific challenge that features reusable, endlessly configurable materials. They will do more than learn about science: they will become the principal investigators in their own scientific research. The group will also be given a private tour through the newly reimagined Mission Moon exhibition. Mission Moon
invites guests to experience America’s first steps into space through the eyes of NASA’s Captain James A. Lovell Jr. and his family. Guests will find out how the United States became the first nation to put a man on the moon, what it’s really like to be an astronaut, and why it takes a team to explore uncharted worlds. Additionally, guests will enjoy a Behind the Scenes Tour of Adler’s collection, one the largest and most significant collections of historical and scientific instruments in the world. Pedro Raposo, Adler’s curator, will give the group a brief history of the Adler’s collection and have a variety of collection items on display for the group to engage with.

**Business & Technology**

**Visit Global Headquarters of CME Group**

As the world's leading and most diverse derivatives marketplace, CME Group is where the world comes to manage risk. CME Group offers the widest range of global benchmark products across all major asset classes, including futures and options based on interest rates, equity indexes, foreign exchange, energy, agricultural commodities, metals, weather, and real estate. Visit CME Group Global Headquarters building, also home to one of its largest energy customers, BP (British Petroleum). Guests will visit the BP trading room to view the closing action in the CME energy market and hear an explanation from several of BP’s top female executives about how futures help business, producers, and consumers receive a reliable stream of energy and mitigate price swings. Following the tour, guests will hear from members of the CME Group Board of Directors, Terry Savage and Ana Dutra. Then CME President of Global Operations, Technology and Risk, Kimberly Taylor, will explain how three billion contracts worth approximately $1 quadrillion annually (on average) are "cleared" through CME Clearing. CME Senior Managing Director Julie Winkler will give us a look at the role of CME Group in the bitcoin industry with its new Bitcoin Indexes, as well as how the blockchain technology is likely to transform global financial services. CME Group impacts each of our lives by creating the marketplace where individuals and companies come together to buy and sell commodities and financial products to remove risk from their business or to make money as an investor when prices fluctuate.

**Technology Action: 1871 and Matter**

Chicago is home to a variety of successful incubators that host accelerator programs designed to promote innovation and entrepreneurship: 1871, the city’s leading incubator, has a 75,000-sq.-foot facility in the Merchandise Mart, housing more than 225 startups and creating a substantial economic impact in the city. Since opening its doors, 1871 became the model for tech incubators across the country. Capitalizing on the innovative, entrepreneurial spirit of the city it calls home, it is an agile environment bringing together the right elements via important public and private partnerships. Bringing people and ideas together under one roof accelerates growth and cements 1871’s place at the forefront of new ideas. Within the first 12 months of operation, its tenants created 800 jobs, which is expected to nearly double in its second year of operation. Tech and innovation are red-hot in the Windy City. With nearly $30 million raised within the first year and $13 million in revenue from startups, 1871 is incubating the entrepreneurial spirit of the silicon prairie. Chicago’s brightest minds come together in this location to develop new technologies and redefine our lives. Visitors will have an opportunity to tour 1871 and see one of the largest co-working, incubation, and accelerator spaces in the United States. Tours will provide a first-hand look at how a physical space and community have created a district of entrepreneurship within a city, witnessing all stages of building a business in this space, from single practitioners to fully fledged companies. Howard Tullman, CEO of 1871, will be available to share how 1871 went from an idea to a game-changer for Chicago. Tours will also include a stop at Matter,
one of the only health incubators in the world. Modeled after 1871, this community of healthcare innovators is incubating change that is having an impact on people’s lives by solving the complex and very real problems within the industry. The product of a public/private partnership, Matter has been home to the Midwest’s healthcare entrepreneurs since 2014. Visitors will have an opportunity to meet the founders of Matter, Steven Collens and Patrick Flavin, and ask questions about the future of healthcare. This tour provides an insider’s glimpse into where the next big idea is coming from.

Healthcare

Rush University Medical Center, Department of Orthopedic Surgery

Life-changing medical treatment begins with groundbreaking research. Nowhere is this more true than in orthopedics at Rush, ranked No. 6 in the nation by U.S. News & World Report. Every day at Rush, expert clinicians and laboratory scientists work to advance research that restores mobility, eases pain, and saves lives for patients of all ages—from young children with bone cancer to aging adults facing arthritis and joint replacements. Join us for a behind-the-scenes tour of some of the world-class facilities and research laboratories in which innovative treatments are born. Join Larry Goodman, MD, chief executive officer; Joshua Jacobs, MD, chairman of the Department of Orthopedic Surgery and associate provost for research; and some of the world's leading orthopedic specialists, as they explain how Rush is transforming the landscape of medicine.

6:30 pm  DINE AROUND & GUEST DINNER

FRIDAY, SEPTEMBER 30, 2016

8:00 am  Media: Access, Audience, and Disrupting the System

Traditional media is in decline, with newspapers and television transforming in order to survive. In our connected world, people get their information from news apps and social media sites like Twitter, Facebook, and Instagram. Huge volumes of information, and misinformation, are being pushed out and consumed. The Internet is facilitating global conversations and hyperlocal investigations. It is a factor in political radicalization, political change, and political polarization.

Here in Chicago, a city with a strong and proud journalistic tradition, we look at the changing media landscape and its impact on our lives and on societies around the world.

Featuring:

- Xana Antunes, Executive Editor, Quartz
- Megan Clarken, President of Product Leadership, Nielsen
- Wendy Freeman, President of CTV News
- Tom Rosenstiel, Nonresident Senior Fellow, Governance Studies, The Brookings Institution and Executive Director, American Press Institute
Moderated by: Betsy Fischer Martin, Contributor, Bloomberg Politics; Co-host, Masters in Politics; former Executive Producer, Meet the Press; and Founder of Fischer Martin Media

9:15 am    Coffee Break

9:35 am    **Ideas Remaking the World**

For the very first time, IWF members from around the world will compete to present their leading-edge ideas and inventions for building a better world—and better lives. IWF’s own innovators, instigators, and disruptors will take the stage to make lightning-round presentations about their compelling concepts, breathtaking business propositions, and transformational technologies.

**Featuring:**

- **Dr. Ellen Langer**, Harvard Professor of Psychology; Liberty Science Genius Awardee; best-selling author; considered the “Mother of Mindfulness” and Founder and Chair, Langer Mindfulness Institute, Inc., headquartered in the United States, with branches in Korea, India, Italy, and China; and member of Massachusetts Women’s Forum
- **Vivian Manasc**, Senior Principal Architect, Manasc Issac; green building pioneer; and member of IWF Canada
- **Susan Sygall**, CEO, Mobility International; MacArthur Fellow; disability icon; and member of IWF Oregon

Facilitated by: Camille Mirshokrai, Managing Director, Leadership Development & Succession Planning; Growth & Strategy Lead for Growth Markets, Accenture

10:50 am    Break

11:05 am    **The New Era of Terrorism**

Acts of terror have sent tremors throughout the Middle East, Africa, Asia, Europe, and North America. The number of lives taken in attacks rose almost tenfold from 2000 to 2014.

Governments and institutions are scrambling to create strategies, policies, and technologies to fight, mitigate, and stop terror. Success, however, has been elusive.

We talk to experts about possible paths forward.

Featuring:
- **Candace Rondeaux**, Senior Program Officer at the United States Institute of Peace and Director of the RESOLVE Network, a global research network focused on countering violent extremism
- **Dr. Amjad Juma’in**, Brigadier General and Senior Consultant Psychologist at the Royal Medical Services of Jordan; expert in working with juveniles and refugees recruited by extremist and terrorist groups
- **Yan St. Pierre**, counter-terrorism advisor and Chief Executive Officer of Modern Security Consulting Group MOSECON GmbH

Moderated by: **Jeanne Meserve**, former anchor and Homeland Security Correspondent for CNN and former State Department correspondent for ABC; member of the Aspen Institute Homeland Security Group, and a Fellow of the George Washington University Center for Cyber and Homeland Security

12:25 pm  
Break

1:10 pm  **Power, Passion & Promise: Leading Us Forward**

In the future, where will the best ideas come from? And who will lead us through the hyper-change that awaits individuals, economies, nations, and our global society? We will discuss the future of leadership with extraordinary panelists who seek to build a better world with each new day. Though geographically, culturally, and professionally diverse, these compelling women share a vital connection: each is a leader who speaks truth to power, surpasses expectations, breaks through assumptions, and overcomes obstacles in order to be effective agents for change. We invite you to be a part of an important and inspirational discussion with *Women Changing the World*.

Keynote Remarks:

- **Susana Malcorra**, Minister of Foreign Affairs, Argentina; and former United Nations Under-Secretary General

Featuring:

- **Evelyn Diaz**, President, Heartland Alliance; and former Commissioner of Chicago’s Department of Family and Support Services
- **Kah Walla**, Cameroonian politician and candidate for President in 2011; entrepreneur and social activist
- **ElsaMarie D'Silva**, Founder & Managing Director, Red Dot Foundation (Safecity)

Moderated by: **Kathryn M. Carter**, Global Business Development Leader, Transaction Advisory Services, EY
2:55 pm  PROGRAM ENDS

7:30 pm  INTERNATIONAL HALL OF FAME AWARDS GALA

Featuring the inductions of the 2016 International Hall of Fame honorees, including Susana Malcorra, Minister of Foreign Affairs, Argentina; and former United Nations Under-Secretary General; and Phumzile Mlambo-Ngcuka, Under-Secretary-General of the United Nations and Executive Director of UN Women, and member of IWF South Africa. Performances by the Chicago Philharmonic and vocalist Tammy McCann.